# Human Factors Techniques for the Design of the Virtual Mission Operations Center

**Jeffrey Fox, Pacific Northwest National Laboratory** 

- R. Bane & P. Baker, Global Science & Technology
- J. Breed, NASA GSFC
- M. Baitinger, NEXGEN Solutions, Inc.

#### Sponsor

Julie Breed (Julie.Breed@gsfc.nasa.gov)

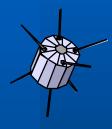
Data Systems Technology Division (Code 520)

Mission Operations and Data
Systems Directorate
NASA Goddard Space Flight
Center

## Agenda

- NASA Mission Operations
- The VMOC Concept
- Human Factors Techniques
- Project Status

# Mission Operations





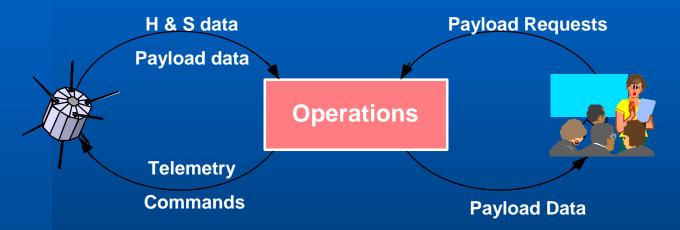
**Spacecraft:** 

Payloads & Subsystem

**Users:** 

**Scientific Needs** 

## Mission Operations



**Spacecraft:** 

Payloads & Subsystem

**Operations Center:** 

Humans w/

**Computer Support** 

Users:

**Scientific Needs** 

## Flight Operations Team (FOT)

Command Controller

Spacecraft Analysts and Engineers

Flight Supervisor

Support Staff As Needed

#### **FOT Activities**

- Mission Planning and Scheduling
- Command Management
- Test and Simulation
- Institutional Interface Support
- Operations (Real Time Passes)
  - Commanding Spacecraft
  - Fault Management

#### Operations Environment

- Current Environment
  - 7 x 24 Support
  - Unique and Dedicated Resources

- "Lights Out" Environment
  - (5x8) or 1 shift/day
  - On-call FOT
  - Multi-mission support

#### Consequences

- Support distributed teams
- Cost effective, yet
  - functional
  - reliable
  - secure
- Easy to use
- Flexible

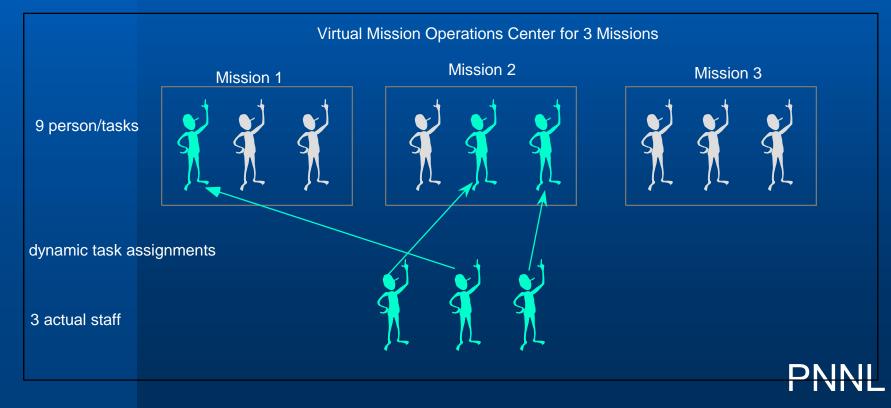
## Response -- VMOC

#### **Virtual Mission Operations Center**

- Goal: To work with mission operations staff to develop the future technology and workgroup computing concepts that will be needed to meet the new ground rules for mission operations.
- Objectives: Demonstrate, evaluate, and integrate advanced technologies which
  - Increase operator efficiency
  - Minimize use of dedicated resources

# Concept of Virtual Operations

• People and resources are mapped according to skills, experience, and availability to meet the needs of a multiple mission, distributed, operations facility. They can be distributed, and may join in ad hoc groups to meet the occasional peak demands.



#### Human Factors in VMOC Design

Concept Definition

Proof of Concept

Development

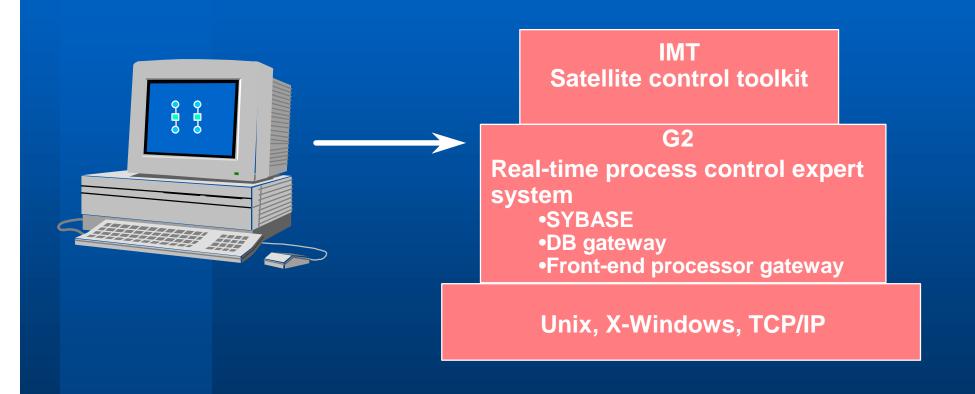
#### Concept Definition (Phase I)

- Predefined Plan
  - Real-time Fault management
  - Heavy use of advanced AI tools
  - Support for group work
- Needs Assessment
  - Interviews
  - Literature review

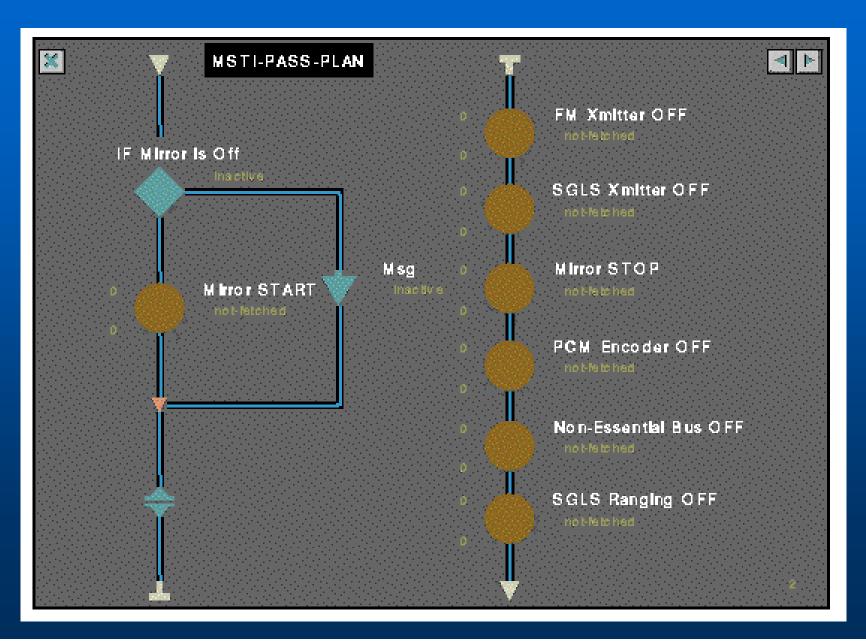
#### Concept Definition (Phase I)

- Conceptual Prototyping
  - Implement basic VMOC concepts,
  - Demonstrate each prototype to users
  - Produce a prototype that can be used as a foundation for further development
- Environment
  - G2 expert system
  - Custom software

## G2/IMT Development Environment



#### **IMT Pass Plan**



#### Concept Definition (Phase I)

#### Results

- Wheel spinning
- Long prototyping cycle
- Not much user support

#### Why?

- Always done this way
- Typical R&D organization
- Focus on technologies

## Concept Definition (Phase I)

Automation

Groupware

**Expert Systems** 

#### Concept Definition (Phase II)

- Interviews & Observations
  - GRO, EUVE, SAMPEX, Hubble Space Telescope
- Composition Graphs
  - Flowcharting methodology
  - Used to depict operations concepts

#### Composition Graphs Elements

**ACTIVITIES SUB-ACTIVITIES TASK TASK ELEMENTS** 

A group of subactivities

Operations that are performed in response to a single event

Smallest Discrete unit of work

A single identifiable step in a task

#### Components

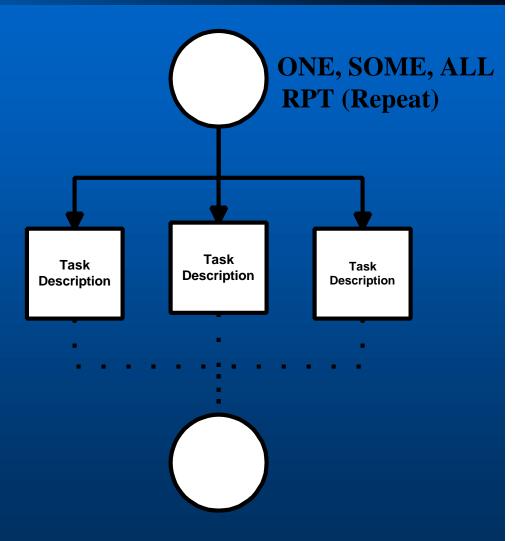


Coordinators

Task Description

**Coordination Media** 

Macro Description



**PNNL** 

#### Concept Definition (Real Needs)

- Scenario-Based Designed
  - Three Scenarios
    - Simple (Basic Management by Exception)
    - Moderate (Distributed Management by Exception)
    - Complex (Dynamic Distributed Management by Exception)
  - Descriptions
    - Text
    - Matrix

#### Scenario Matrix

#### **SCENARIO 1**

Activities	Tasks	Action by: Autonomous (A) Operator (O) Engineer (E)	Build # 1, 2, 3 Simulated (S) Future build (F)
Off-line activities	Open appropriate pass plan	0	1
	Translate activity requests into pass plan	A	1 (S)
	View and edit graphical pass plan	0	1
	Assign emergency support person	O	1 change pass plan 2 use team building tool to assign support
	Notify person of assignment	A	3
	Set plan to automatic execute mode	O	1
	Check rules for pass plan commands	A	2
	Save pass plan	0	1

## Concept Definition (Real Needs)

- Steering Committee
  - Members
    - Actual Operations Staff
    - Volunteers
  - Responsibilities
    - Provide feedback
    - Attend review meetings

#### Concept Definition (Results)

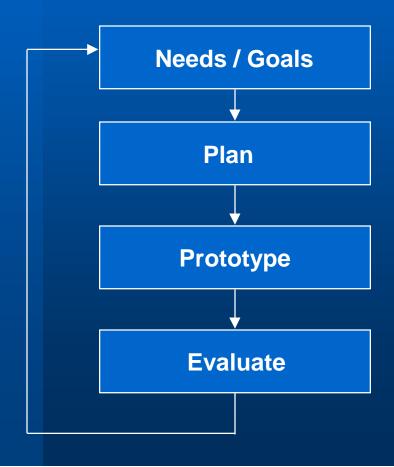
#### Findings

- Not many anomalies, but when occur:
  - Not much time to respond to anomalies
  - Resolution requires team communication
- Lack of flexibility
- Lots of paperwork
- Changed Priorities
  - Highest payoff is automating routine tasks
  - Reducing workload and facilitating cooperative tasks

PNNL

#### Concept Definition (Results)

- More Formal Approach
- User-centered participatory design



Use a 'design-build-test-revise' process

## Concept Definition (Results)

Expert Systems

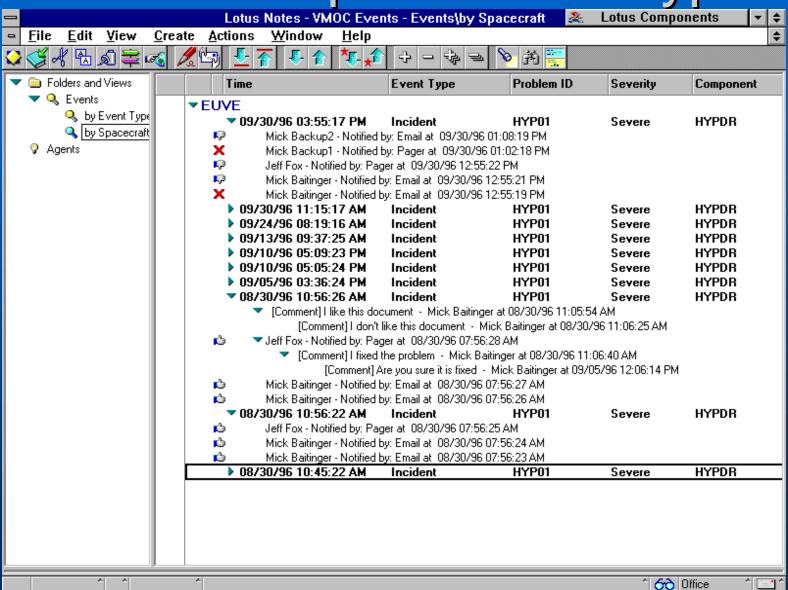
Automation Groupware

Reengineering

## Proof of Concept (Method)

- Needs
  - Feedback from previous phase
  - Iterations of scenarios
- Cooperative Prototyping
  - Highly interactive and interactive
  - Demonstrate new features
  - Demonstrate revised designs
  - Collect feedback

#### Initial Groupware Prototype



### Proof of Concept (Results)

User By-In

More realistic Designs

Enthusiasm on Development Team

#### Development (Method)

- Needs
  - Feedback from previous phase
  - Iterations of scenarios
- High-Fidelity Prototyping
  - Cooperative
  - Ok'ed --> Operational
  - Expert review
  - User walkthroughs
- Trail-by-Fire

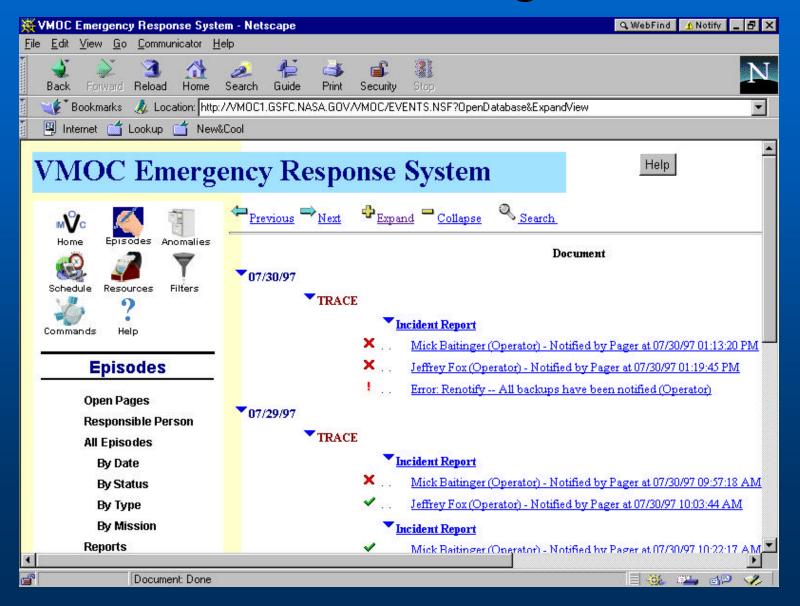
# Development (Results)

- First Success TRACE I & T
- Interest from other missions

#### Current Design

- Groupware-based solution
- Web access
- Automated logging and report generation
- On-line staff scheduling and resource management
- On-line documentation
- Communications alternatives

#### Current Design



#### Development Status and Plans

- 7/97
  - Ground System I&T Anomaly Database Operational
- 8/97
  - Support TRACE Thermal Vac Testing (Shadow Mode)
- 9/97
  - Release 1 (TRACE Critical Path)
- 3/97
  - Operational

#### Conclusions

- Each human factors technique is useful
- High impact on program
  - improved design
  - Refocused project